


APPROVED

THE COOPER UNION FOR THE ADVANCEMENT OF SCIENCE AND ART

**Minutes of the Board of Trustees Meeting
June 8, 2016
8:30AM**



LAWRENCE CACCIATORE
SECRETARY TO THE BOARD OF TRUSTEES

PARTICIPANTS

Trustees: Richard Lincer (Chair), Kevin Slavin (Vice Chair), Nils Folke Anderson, Joseph Dobronyi, Thomas Driscoll, Jeffrey Hersch, Eric Hirschhorn, Adrian Jovanovic, Peter Katz, Scott Lerman, Malcolm King, Jessica Marshall, Julian Mayfield, Edgar Mokuvos, Robert Tan, Johnny Taylor, Rachel Warren

Officers: Acting President William Mea, Secretary Lawrence Cacciatore,

Representatives: Toby Cumberbatch, Atina Grossmann, Yuri Masnji, Amy Westpfahl

Guest: Monica Abdallah, Interim Vice President Chris Cloud

NOT PRESENT

Trustees: Robert Bernhard, Elizabeth Diller, Jeremy Wertheimer

Representatives: Mike Essl, Anthony Vidler

Mr. Lincer called the meeting to order at 8:30 AM.

Elections

The Chairman requested that the Trustees complete the ballot containing the names of the nominees for the Alumni Trustee seat (Class of 2020): Scott Lerman (A'81) and the Student Trustee seat (Class of 2018): Julian Mayfield (A'18). The Secretary collected and counted the ballots. Upon request Mr. Cacciatore reported that Messrs. Lerman and Mayfield were unanimously elected to the Board of Trustees.

The Board entered into Executive Session.

The executive session concluded.

The officers and Representatives to the Board joined the meeting.

Chairman's Report

Mr. Lincer welcomed Messrs. Lerman and Mayfield to the Board. He noted that Mr. Mayfield filled the position previously held by Monica Abdallah as Student Trustee per the Consent

Decree and expressed his deep appreciation on behalf of the Board to Ms. Abdallah for her service on the Board.

Mr. Lincer reported that the 157th commencement was a successful event and thanked the Trustees who were in attendance for their participation at the ceremony. He reported that community engagement with the Board continues and acknowledged the Trustees who cohosted the End of Year receptions along with Acting President Bill Mea. He also acknowledged the faculty and students for mounting an extraordinary annual exhibition which opened the evening prior to the commencement.

The Chairman noted the need to schedule a special Board of Trustees teleconference in late June or early July to act on the forthcoming recommendation of the Audit Committee regarding the retention of an independent auditor.

The Chairman reported that the Office of the Attorney General is nearing the end of the RFP process to identify a Financial Monitor. The finalists will be ranked by the Committee to Save the Cooper Union and the Board of Trustees and the Office of the Attorney General will make the final selection.

Mr. Mea was excused from the meeting.

Presidential Search

The Presidential Search Committee (PSC) continues to meet and has provided email updates to the Board of Trustees as appropriate. Mr. Essl, who was appointed to serve as the Faculty Representative, has been included in all meetings and communications and is an engaged participant on the committee. The PSC has culled the application pool down to 12 candidates and have conducted a first round of interviews. Based on these interviews, The PSC has further culled the list down to five candidates for further interviews. It was noted that all candidates have demanded the highest degree of confidentiality as a requirement of participating in the process. A second round of interviews is expected to take place in July.

The PSC may recommend one, two or three candidates for the Board's consideration. However, if no suitable candidate is identified, they will re-commence the search. The PSC's recommendation will be based on many factors including interviews, reference checks, assessment tools employed by the search firm and the outcome of the committee's deliberation process. Institutional "fit" is a must and until the PSC determines that there is an institutional fit with one or more candidates the committee will not make a recommendation to the Board.

Mr. Mea rejoined the meeting at the conclusion of the Presidential Search Committee report.

Finance and Business Affairs Committee Report

The Finance Committee met at the end of May and had an extensive discussion regarding the proposed budget for FY 17 and the desire to significantly reduce the deficit. The committee determined that the \$3 million in expense cuts planned for FY 17 and FY 18 are not sufficient, even with tuition in place, to maintain a balanced budget going forward. It was noted that the Finance Committee's work in seeking to reduce expenditures dovetails with the work of the Free Education Committee (FEC) and that both committees should coordinate their efforts.

Mr. Mea presented the FY16 Budget Variance and noted that revenue in the FY 17 budget is approximately \$1 million less than FY 16. The primary drivers include a decrease in rental revenue from the Chrysler Building and a reduction in the tax equivalency payment for 51 Astor Place as a result of the tenant's success in reducing the property tax assessment. Undergraduate net tuition revenue for FY 17 is consistent with earlier projections both in terms of enrollment and net tuition per student. Graduate net tuition for FY 17 is \$250,000 less than FY 16 due to lower enrollments.

As noted at the March Board meeting, the budget presentation now reflects the allocation of employee benefits to each of the departments based on relative salaries so as to more clearly present the "fully loaded" costs of employees.

Mr. Mea presented the proposed budget for FY 17. The chart below reflects a comparison (in '000's) of the FY 17 proposed budget to the projections prepared in February 2016.

	February 2016 Projection	Actual FY 17 Change
REVENUE		
FY 16 Total Revenue	\$ 49,410	\$ 49,410
Real estate	- 0 -	(848)
Net tuition & fees	2,052	2,007
Student housing	(1,100)	(1,100)
Total Revenue changes	\$ 952	\$ 59
FY 17 Total Revenue	\$ 50,362	\$ 49,469
EXPENSES		
FY 16 Total Expenses	\$ 71,914	\$ 71,914
Salary increases	719	604
Change in benefits	316	(445)
Non-personal increases	371	418
Budget cuts	(1,500)	(2,197)
Student housing	(1,032)	(999)
Other	128	(43)
Total Expense changes	(998)	(2,662)
FY 17 Total Expenses	\$ 70,916	\$ 69,252
Endowment payout	\$ 2,575	\$ 2,665
Surplus (Deficit)	(\$ 17,979)	(\$ 17,118)

The FY 17 proposed budget (a) reduces the deficit by \$861,000; (b) keeps the institution on target to meet our future liquidity needs; (c) allows us to meet the \$3.0 million in budget cuts mandated by the Board and achieves almost 75% of that target in FY 17.

The chart below details the FY 17 expense reductions:

Description	Amount	Comments
Personnel cuts:		
Unallocated FY 16 salary budget	\$ 262,922	Remaining unallocated salary budget from FY 16
Department reorganizations, net	47,150	
Humanities & Social Sciences	114,840	Adjuncts and eliminate part-time Assoc. Dean
Total Personnel cuts	\$ 424,912	
Non-personnel cuts:		
School of Art	\$ 117,425	Instructional supplies and travel
School of Architecture	125,204	Programming and accreditation
School of Engineering	137,779	Advertising, budget correction & travel
Continuing Education and Public Programs	32,333	Memberships, advertising & printing
Student Services	64,716	Orientation and equipment
Admissions, Financial Aid & Registrar	196,104	Consultants, travel, advertising & equipment
President's Office	80,952	Contracted services, temp help & contingency
Development	119,576	Travel, hospitality & special events
Communications	152,629	Advertising; eliminate Kasirer & Kivvit contracts
Information Technology	139,076	Telecom and software
Other	(1,135)	
Total Non-Personnel cuts	\$1,164,659	
Use of endowment and restricted resources:		
School of Art	\$ 458,087	Saturday & Outreach Programs
School of Engineering	150,000	Immigrant Engineering
Total use of endowment and restricted resources	608,087	
Total FY 17 Expense Budget Cuts	<u>\$2,197,658</u>	

Upon request of a trustee, a long-term financial projection was circulated which included additional expense reductions of up to \$7 million. A discussion ensued regarding considerations in attempting to address the deficit projected through FY 20 and beyond. Potential benefits, risks and impact to the institution were discussed. It was noted that projections circulated include tuition revenue.

The administration will conduct a benchmarking analysis of Cooper Union as against other comparable institutions on administrative staffing, salaries and benefits. It was further noted that the administration's efforts to achieve significant budget cuts is closely interconnected with the efforts of the Free Education Committee to examine alternative cost structures.

Mr. Mea reported that while Cooper Union's overall budget stands at approximately \$72 million, once fixed budget items such as negotiated salaries, negotiated benefits, debt service and utilities are excluded, any additional cuts will be taken from a budget of approximately \$42 million.

Following the discussion, it was agreed that the Board needed to consider additional significant expense reductions. The Board requested that the administration develop and present a for consideration at the next quarterly Board meeting potential additional budget reductions on the order of \$3-7 million, articulating the related impact such cuts have to the institution overall, and in particular, to the academic programs. Maintaining academic quality throughout this exercise is

a necessity. The Finance Committee will review the budget reduction plan in advance of the Board of Trustees meeting in September.

Upon motion made and seconded the Board approved the proposed FY 17 Budget presented below (see next page) subject to a review of the enhanced budget reduction plan to be presented in September:

**The Cooper Union for the Advancement of Science and Art
FY 16 Budget and FY 17 Proposed Budget**

	FY 16 Projection	FY 16					FY 17					
		June 2015 Budget	Salary Increases	Final Cuts	Allocate Benefits	Final Budget	Salary Increases	Change in Benefits	Transfers	Additions (Reductions)	Other	Proposed Budget
REVENUE												
Real Estate												
Chrysler Building - Base Rent	\$ 7,750,000	\$ 7,750,000	\$ -	\$ -	\$ -	\$ 7,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,750,000
Chrysler Building - Revenue Sharing	1,551,000	1,700,000				1,700,000				(651,170)		1,048,830
Chrysler Building - Tax Equivalency	20,358,000	20,150,380		175,000		20,325,380				(20,555)		20,304,825
26 Astor Place - Tax Equivalency	1,248,000	1,237,313				1,237,313				92,750		1,330,063
51 Astor Place - Tax Equivalency	2,065,000	2,649,891				2,649,891					(357,838)	2,292,053
41 Cooper Square - Retail Rent	179,000	179,383				179,383				5,486		184,869
Astor Place Holding Corporation	1,071,000	1,221,000				1,221,000				83,000		1,304,000
Total Real Estate	\$ 34,222,000	\$ 34,887,967	\$ -	\$ 175,000	\$ -	\$ 35,062,967	\$ -	\$ -	\$ -	\$ (490,489)	\$ (357,838)	\$ 34,214,640
Tuition & Fees												
Undergraduate Tuition Revenue, Gross												
100% Scholarship	\$ 16,190,000	\$ 16,448,400	\$ -	\$ -	\$ -	\$ 16,448,400	\$ -	\$ -	\$ -	\$ (8,048,400)	\$ -	\$ 8,400,000
50% scholarship	18,688,000	18,645,600				18,645,600				8,738,400		27,384,000
Total Undergraduate Tuition Revenue, Gross	34,878,000	35,094,000	-	-	-	35,094,000	-	-	-	690,000	-	35,784,000
Scholarships												
100% Scholarship	(16,300,000)	(16,641,400)	-	-	-	(16,641,400)	-	-	-	8,145,400	-	(8,496,000)
50% Scholarship	(14,200,000)	(14,740,504)				(14,740,504)				(6,783,496)		(21,524,000)
Total Scholarships	(30,500,000)	(31,381,904)	-	-	-	(31,381,904)	-	-	-	1,361,904	-	(30,020,000)
Undergraduate Tuition Revenue, Net	4,378,000	3,712,096	-	-	-	3,712,096	-	-	-	2,051,904	-	5,764,000
Graduate Tuition Revenue, Gross												
Scholarships	1,205,000	1,834,000	-	-	-	1,834,000	-	-	-	(634,000)	-	1,200,000
Graduate Tuition Revenue, Net	(755,000)	(1,134,000)	-	-	-	(1,134,000)	-	-	-	384,000	-	(750,000)
Graduate Tuition Revenue, Net	450,000	700,000	-	-	-	700,000	-	-	-	(250,000)	-	450,000
Matriculated Student Fees												
Non-Matriculated Student Fees	2,085,000	2,035,360	-	-	-	2,035,360	-	-	-	-	-	2,035,360
Total Tuition & Fees	\$ 8,213,000	\$ 7,567,456	\$ -	\$ -	\$ -	\$ 7,567,456	\$ -	\$ -	\$ -	\$ 1,801,904	\$ 205,000	\$ 9,574,360
Contributions												
Annual Fund and Other Unrestricted Gifts	\$ 4,500,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Auxiliaries												
Student Housing	\$ 3,230,000	\$ 3,230,000	\$ -	\$ -	\$ -	\$ 3,230,000	\$ -	\$ -	\$ -	\$ -	\$ (1,100,000)	\$ 2,130,000
Other Revenue												
Building Usage Fees	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Other Revenue	400,000	100,000				100,000						100,000
Total Other Revenue	\$ 850,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Total Revenue, Before Endowment Payout	\$ 51,015,000	\$ 49,235,423	\$ -	\$ 175,000	\$ -	\$ 49,410,423	\$ -	\$ -	\$ -	\$ 1,311,415	\$ (1,252,838)	\$ 49,469,000

**The Cooper Union for the Advancement of Science and Art
FY 16 Budget and FY 17 Proposed Budget**

	FY 16 Projection	FY 16					FY 17					
		June 2015 Budget	Salary Increases	Final Cuts	Allocate Benefits	Final Budget	Salary Increases	Change in Benefits	Transfers	Additions (Reductions)	Other	Proposed Budget
EXPENDITURES												
Education & General												
School of Art	\$ 6,311,141	\$ 4,783,354	\$ 227,887	\$ -	\$ 1,299,900	\$ 6,311,141	\$ 91,410	\$ (74,460)	\$ -	\$ (575,512)	\$ -	\$ 5,752,579
School of Architecture	4,508,669	3,279,774	174,095	(7,000)	1,061,800	4,508,669	94,342	(65,992)	-	(125,204)	-	4,411,815
School of Engineering	9,431,941	6,907,286	395,555	(333,000)	2,462,100	9,431,941	119,921	(91,202)	-	(287,779)	150,000	9,322,881
Humanities & Social Sciences	2,884,597	2,055,207	99,090	-	730,300	2,884,597	42,569	(85,236)	-	(114,840)	-	2,727,090
Continuing Education and Public Programs	983,138	824,316	15,322	-	143,500	983,138	7,687	6,242	-	(32,333)	55,000	1,019,734
Library	1,260,381	942,107	37,774	-	280,500	1,260,381	17,237	(19,508)	-	(13,579)	-	1,244,531
Student Services	1,898,585	1,485,967	39,818	-	372,800	1,898,585	16,096	21,036	2,117	(74,716)	-	1,863,118
CV Starr	365,762	365,858	7,954	(87,550)	79,500	365,762	4,486	(2,517)	-	12,109	-	379,840
Admissions, Financial Aid & Registrar	3,599,209	3,055,332	27,977	(125,000)	640,900	3,599,209	39,247	21,156	131,616	(233,254)	-	3,557,974
Presidents Office and Trustees	1,814,034	1,384,832	9,652	(45,750)	465,300	1,814,034	10,032	(55,786)	(42,000)	(80,952)	-	1,645,328
Facilities	6,182,589	5,569,717	69,872	-	543,000	6,182,589	31,046	14,847	-	-	289,011	6,517,493
Finance & Business Affairs	3,041,661	2,345,034	52,140	(116,813)	761,300	3,041,661	32,056	(135,388)	(680,792)	(5,595)	-	2,251,942
Development	3,216,318	2,811,611	21,193	(266,986)	650,500	3,216,318	31,251	(38,201)	42,000	(119,576)	-	3,131,792
Communications	1,748,491	1,358,995	29,596	(30,000)	389,900	1,748,491	21,199	14,356	-	(152,629)	-	1,631,417
Information Technology	2,807,278	2,177,750	32,867	105,561	491,100	2,807,278	34,864	79,327	549,176	(139,076)	128,600	3,460,169
Institutional Safety	865,931	860,931	-	-	5,000	865,931	5,154	164	-	9,500	-	880,749
Salary increases (placeholder)	262,922	1,222,701	(1,225,384)	265,605	-	262,922	-	-	-	(262,922)	-	-
Benefits	20,000	10,530,000	-	-	(10,510,000)	20,000	-	425,000	-	-	(445,000)	-
General Expense	3,091,950	2,871,748	-	169,002	51,200	3,091,950	2,588	(2,006)	-	(20,758)	-	3,071,774
Reserve for expense cuts	-	(700,000)	-	700,000	-	-	-	-	-	-	-	-
Total Education & General	\$ 54,294,597	\$ 54,132,520	\$ 15,408	\$ 228,069	\$ (81,400)	\$ 54,294,597	\$ 601,185	\$ 11,832	\$ 2,117	\$ (2,217,116)	\$ 177,611	\$ 52,870,226
Auxiliaries, Debt Service & Capital												
Student Housing	\$ 1,994,435	\$ 1,928,443	\$ (15,408)	\$ -	\$ 81,400	\$ 1,994,435	\$ 2,977	\$ (11,832)	\$ (2,117)	\$ 19,458	\$ (998,700)	\$ 1,004,221
Astor Place Holdings	1,203,000	1,203,000	-	-	-	1,203,000	-	-	-	-	110,000	1,313,000
Debt Service	12,697,968	12,975,460	-	(53,069)	-	12,922,391	-	-	-	-	(357,838)	12,564,553
Capital Expenditures	1,500,000	1,500,000	-	-	-	1,500,000	-	-	-	-	-	1,500,000
Total Auxiliaries, Capital & Debt Service	\$ 17,395,403	\$ 17,606,903	\$ (15,408)	\$ (53,069)	\$ 81,400	\$ 17,619,826	\$ 2,977	\$ (11,832)	\$ (2,117)	\$ 19,458	\$ (1,246,538)	\$ 16,381,774
Total Expenditures	\$ 71,690,000	\$ 71,739,423	\$ -	\$ 175,000	\$ -	\$ 71,914,423	\$ 604,162	\$ -	\$ -	\$ (2,197,658)	\$ (1,068,927)	\$ 69,252,000
Surplus (Deficit) before Endowment Payout	\$ (20,675,000)	\$ (22,504,000)	\$ -	\$ -	\$ -	\$ (22,504,000)	\$ (604,162)	\$ -	\$ -	\$ 3,509,073	\$ (183,911)	\$ (19,783,000)
Payout from Endowment (Unrestricted)	2,575,000	2,575,000	-	-	-	2,575,000	-	-	-	90,000	-	2,665,000
Surplus (Deficit) after Endowment Payout	\$ (18,100,000)	\$ (19,929,000)	\$ -	\$ -	\$ -	\$ (19,929,000)	\$ (604,162)	\$ -	\$ -	\$ 3,599,073	\$ (183,911)	\$ (17,118,000)
Net Unrestricted Liquid Net Assets												
Balance at Beginning of Year		<u>\$ 47,787,216</u>				<u>\$ 47,787,216</u>						<u>\$ 27,858,216</u>
Balance at End of Year		<u>\$ 27,858,216</u>				<u>\$ 27,858,216</u>						<u>\$ 10,740,217</u>

Governance Committee Report

Ms. Warren welcomed the new Trustees and noted the committees to which they had been appointed.

Ms. Warren provided an update on the trustee recruitment process noting that the Board had previously received the criteria established for ranking Board prospects. Trustees are encouraged to continue to suggest names of potential candidates to the Governance Committee. The Development Office led by Mr. Cloud has actively worked with the committee to identify candidates and to rate all potential Board prospects based on their development capacity and track the progress of the recruitment process. The Governance Committee has collected background information for potential Board candidates provided by committee members and other Trustees and has ranked each potential Board prospect in accordance with the established criteria.

Ms. Warren reviewed the list of Trustees whose term expires in 2016 and are eligible for re-election to the Board including Messrs. Dobronyi, Driscoll, Mokuvos, Wertheimer and Ms. Warren. The need to rebuild the Board was noted.

Ms. Warren reported that the minutes from the March 9, 2016 Board of Trustees meeting which had been included in the Board meeting package for approval were being withdrawn for further review.

The Governance Committee understands that while participation by the Representatives to the Board during Board meetings and committee meetings has been valuable, there are inconsistencies as to how and when input was solicited from Representatives during committee meetings which needs to be addressed. Accordingly, after due consideration, the Governance Committee has determined that (a) per the Consent Decree, the Representatives shall be present at meetings as observers and there will be specific times reserved during each meeting – and identified as such on the meeting agenda – for them to provide input; (b) Representatives are not expected to “work” on a committee and they shall not be asked or expected to review or comment upon materials which are circulated to them – such materials are provided for informational purposes only.

Ms. Warren then requested that the Student Trustees (Marshall and Mayfield) as well as Ms. Abdallah recuse themselves from the next portion of the meeting related to the relationships between Student Trustees, Trustees, administration, and faculty (including Faculty Representatives).

A discussion then ensued concerning the inherent power disparity between Student Trustees and Representatives to the Board and, particularly, faculty who control grades, recommendations, and other academic matters. A serious concern was raised as to how easily an abuse of that relationship might impact the Student Trustee’s ability to effectively uphold his/her fiduciary duties to the institution. The Representatives were reminded that it is wholly inappropriate to speak with Student Trustees about Board matters regardless of content, context or intent. The

mere suggestion that a faculty member might be seeking to influence a Student Trustee's decision or conduct seriously jeopardizes the integrity and independence of our governance structure and cannot be tolerated. .

Ms. Marshall, Mr. Mayfield and Ms. Abdallah rejoined the meeting.

Mr. Cloud joined the meeting.

Development Committee Report

Mr. Cloud presented the Scholarship brochure intended for a specific audience to whom full scholarship support would appeal. Mr. Cloud noted that the brochure was created in consultation with the Office of Admissions and the Communications team.

Mr. Cloud further noted the difficulty in creating a successful "elevator pitch" while the mission of the school is being developed, the strategic plan is in its infancy, a presidential search is ongoing, and there remains other issues to be resolved which impact the school's identity and marketing. Accordingly, the scholarship campaign, as articulated in the brochure provides an opportunity to fulfill a discreet fundraising goal in a clear and concise way. It was agreed that the scholarship concept can be used in the interim and the broader fundraising themes can be articulated at a later time when more pieces are in place.

Mr. Cloud explained that the scholarship campaign is conceived as a means to re-start gift discussions among some Cooper alumni who withheld giving during the lawsuit. In particular, he noted the need to renew major giving at the institution and further noted that this vehicle would foster that goal. Scholarship gifts aid the institution in recruiting highly qualified students and serve as a compelling fundraising vehicle to targeted alumni and external donors.

A discussion followed regarding the potential for ambiguity in launching a scholarship campaign before the school has resolved the issue of whether it can get back to free while maintaining academic quality and historic levels of enrolment. Mr. Lerman volunteered to develop alternative brochure language for consideration.

Cooper Union Alumni Association Report

Mr. Anderson reported that alumni Trustees are working closely with the alumni Association to create additional vehicles for communication and updates between Board members and alumni. He extended an invitation to all Trustees to attend the event with alumni scheduled later in the evening.

Upon motion made and seconded the following resolution was passed unanimously:

The Cooper Union
Board of Trustees
June 8, 2016

DRAFT

**RESOLUTION TO AUTHORIZE DEGREES CONFERRED AT THE
157th COMMENCEMENT**

WHEREAS, the students listed below have completed all degree requirements within their respective schools at The Cooper Union, therefore

BE IT RESOLVED that the Board of Trustees of the Cooper Union for the Advancement of Science and Art approves degrees for the students listed on the pages that follow as authorized

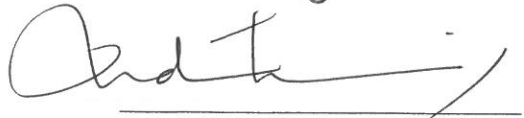
Registrar's Office

THE COOPER UNION
IRWIN S. CHANIN SCHOOL OF ARCHITECTURE

The following students have completed the requirements for the degree of Bachelor of Architecture and are candidates for graduation on May 24, 2016:

Sam Young Kwang Choi
Patrick Collingwood
Alice Felicity Colverd
Charles Myrddin Dorrance-King
Max Eugene Dowd
Art Dushi
Cassandra J. Engstrom
Maximilian M. Gideonse
Diego Gonzalez
Thomas Adriaan Heyer
Vincent Wai Him Hui
Jemuel Joseph
Kyle A. Keene
Sang Jung Kim
Sehee Lee
Jonathan James Ngo
Alexa C. Reghenzani
Alexis Xavier Rivas
Alexander C. Ruiz
Diego A. Salazar
Vanessa Tai
Janine Wang

APPROVED:



DATE:

5/18/16

Vice President Enrollment Services
and Dean of Admissions

5/18/16

Dean, School of Architecture

Registrar's Office

THE COOPER UNION
IRWIN S. CHANIN SCHOOL OF ARCHITECTURE

The following students have completed the requirements for the degree of Master of Architecture II and are candidates for graduation on December 9, 2015:

Hsing Chiang
Jaebong Jeon
Nan Lei
Yi-Chen Li
Yu-Chun Lin
Ming Yan

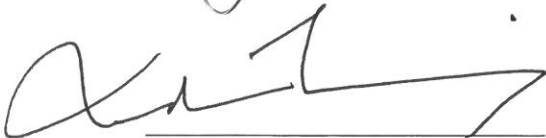
APPROVED:



DATE:

11/15/15

Vice President Enrollment Services
and Dean of Admissions



11/15/15

Dean, School of Architecture

Registrar's Office


THE COOPER UNION
SCHOOL OF ART – DEGREE PROGRAM

The following students have completed the requirements for the degree of Bachelor of Fine Arts and are candidates for graduation on May 24, 2016:


Chiara Barlow
Zeb Keller Heppe Bennett
Sophia Bennett Holmes
Jakob Josef Biernat
Lauren T. Bishop
Alexander E. Brindis
Angus J. Buchanan-Smith
Enrique A. Cabrera
Joe Palermo Cannizzaro
Christian Noelle Charles
Pablo Chea Valdez*
Sedrick Timothy Chisom
Ryan Cullen
Marina Nancy Daniel
Zoe Hall Davis
Haiyun Deng
Cody Lee Donahue
Olivia Drusin
Tucker Lewis Elkins
Ari M. Ferdman
Lino Bernabe Fernandez
Atisha Lashana Fordyce
Keanan Michael Fox
Amanda Rose Glick
Sara C. Haley*
Grace Han
Brent Elijah Hildebrand
Cyrus Blaze Hodge
Nandi I. Icart-Pierre*
Charis Denise Jackson-Barrios
Samuel A. Kaufman
Maria Lev Kofman
Dylan S. Kraus
Amanda Lee Kuhn
Jessica C. Kuronen
Matt Jacob Ledwidge
Alpha Lubicz*
Deanna Lynn Maffeo

Natalia Maliga*
Emilio Reynaldo Martinez
Hunter Harold Mayton
Lina Gresh McGinn
Eamon R. Murphy
Ian Jones Myers
Eavan Patrick O'Connor
Andy Grey Overton
Cody Jared Oyama
Tyler C. Paige
Brandon Paeschke
Katherine A. Pe Benito
Stuart Connor Perry
Xavier Alexander Petromelis
Martin Petrov
Maria Salome Polanco
Sarah Nakano Purgett
Samantha Lyle Ritchie
Andrew Christopher Rubin
Lucia D. Sanchez
Kyle Patrick Schuman
Elizabeth A. Serdock Porto
Saar Shemesh
Emma J. Shoots
Leah Rae Silverman
Laura Stein
William Scott Stewart
Antonia Barbara Stoyanovich
Helen Sywalski
Olivia K. Thread
Dominick Walker
Nick Garrett White
Kimberly L. Yunker

*Graduated December 18, 2015

APPROVED:  _____

DATE: 5/18/16 Vice President, Enrollment Services
and Dean of Admissions

 _____

5/18/16 Dean, School of Art

Registrar's Office

THE COOPER UNION
SCHOOL OF ART – CERTIFICATE PROGRAM

The following student has completed the requirements for the Certificate in Art and is a candidate for graduation on May 24, 2016:

David S. Orta

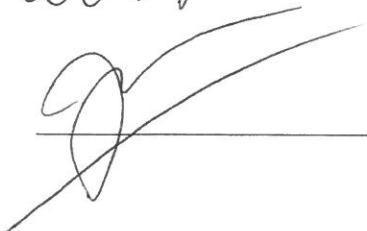
APPROVED:



DATE:

5/18/16

Vice President, Enrollment Services
and Dean of Admissions



5/18/16

Dean, School of Art

Registrar's Office

**THE COOPER UNION
THE ALBERT NERKEN SCHOOL OF ENGINEERING**

The following students have completed the requirements for the degree of Bachelor of Engineering and are candidates for graduation on May 24, 2016:

Chemical Engineering

Jamie Chan
Josephine Chen
Steven Chen
Arielle Sarita Chin King
Alexander Tadeusz Duleba
Matthew Fu
Chae Woon Jeong
Shlomo Yehuda Leibtag
Mitchell Allen Loflin
Ashmera Aliya Mohamed
Deborah Anne Najjar
Matthew E. Nobiletti
Kenneth O'Neill
Alexa Angelina Orrico
Christopher James Panebianco
Justin Aaron Richter
Shoshana Chaya Sabel
Tiffany Tang
Stephanie Wang

Civil Engineering

Nina Lillian Berlow
Zachary Jason Chang
Amos Chung
John J. DiBattista
Tina Mariam Elias
Daniel John Fagan
Harry Kim
Andrey Kovalev
Kendal Li
Sohan S. Mone
Nish Patel
Kevin Michael Shi
Jianqin Wang
Peter Yichen Wang
Kayla Rose Weg

Brian Dart Ming Wong
Nolana Wong
Kanjin Zou

Electrical Engineering

Howard Chen
Abiyaz A. Chowdhury
Elliot William Curran
Eliyahu Friedman
Michael Joshua Herzberg
Max Ira Howald
Gavin Nathaniel Kaplan
Andrew Jimmy Koe
Ahuva Landman
Dolen Calder Le
Stephen Michael Leone
Frank Charles Longueira
Yacine Manseur
Peter S. Morfe
Eric Tran Nguyen
Miraj Rajeshkumar Patel
Justin Christopher Poserio
Andrew A. Rehayem
Sheryan Resutov
Noah Solomon Santacruz
Jason Alexander Schmidt
Alexander Serrano
Matthew John Smarsch
Eli Soffer
Eugene Sokolov
Jonathan Raphael Weinrib
Samuel David Zhang
Harrison Tian Zhao

Mechanical Engineering

Jonathan Au
Nicholas Lloyd Robert Breeser
Alexander Stephen Bush
Wilfrido Javier Castillo
Amy Elizabeth Chambers
Alex Robert Dworzanczyk
Catherine Go
Aman Grewal
Jared Hecht
Daniel Hsin
Jenny Jung

Deanna M. Kovalcin
Jacqueline ThuyTien Le
Andrew Liu
Lee Gabriel Lopez
Hunter Malcolm Campbell McKane
Matthew James Palmer
Jason Ying Hon Potter
Sergio A. Rodriguez
Arven Lamdagan Rulona
David Shekhtman
Troy Nathaniel Singletary
Jeffrey Tam
Joseph E. Viola
Robert Michael Walsh
Andrew George Wentzel

APPROVED:




DATE:
5/17/16 Vice President, Enrollment Services
and Dean of Admissions
5/17/16 Acting Dean, School of Engineering
5/17/2016 Secretary of the Faculty

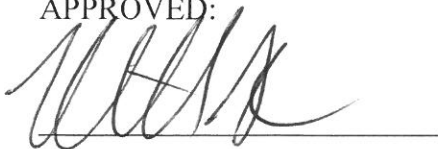
Registrar's Office

**THE COOPER UNION
THE ALBERT NERKEN SCHOOL OF ENGINEERING**

The following student has completed the requirements for the degree of Bachelor of Science and is a candidate for graduation on May 24, 2016:

Dennis Eugene Gavrilov

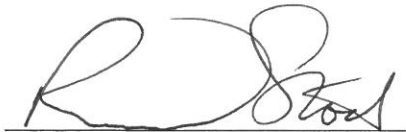
APPROVED:



DATE:

5/17/16

Vice President, Enrollment Services
and Dean of Admissions



5/17/16

Acting Dean, School of Engineering



5/17/2016

Secretary of the Faculty

Registrar's Office

**THE COOPER UNION
THE ALBERT NERKEN SCHOOL OF ENGINEERING**

The following students have completed the requirements for the degree of Master of Engineering and are candidates for graduation on May 24, 2016:

Chemical Engineering

Dorina Fran Lleshi
Jong Hyun Park
Jung Kwan Park
Eileen V. Rooney

Civil Engineering

Francesco Caroli
Adrian R. Delacruz
Yara Elborolosy
Ostap Gladoun
Michael Lance Hirschberger
Anthony Paul Simonetti
Chun Yi Wu

Electrical Engineering

Julia Astrauckas*
Paul Stephen Miller
Kevin Tran Nguyen*
Elliot D. Rappaport
Sheryan Resutov
David Samuel Rubinstein*
Jason J. Tam
Elie J. Weintraub
Daniel D. Zegel
Harrison Tian Zhao

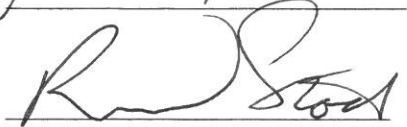
Mechanical Engineering

Michael Ahn
Woojae Kim
Michael J. Pimpinella
Olga Shishkov*

*Graduated December 18, 2015.

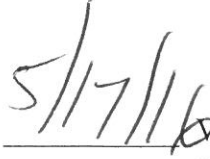
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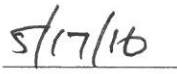


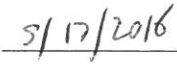




DATE:







Vice President, Enrollment Services
and Dean of Admissions

Acting Dean, School of Engineering

Secretary of the Faculty

There being no further business the meeting was adjourned at 1:05 PM